ANORA

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INDERES CORPORATE CUSTOMER

COMPANY REPORT



No support from the market

Among Anora's main markets, at least Finland and Norway continued their negative development in Q4'24 and we do not expect a turnaround this year. We have lowered our forecasts for the next few years by 5-10% due to the still sluggish market development and outlook. With the decline in forecasts, our target price fell to EUR 3.0 (was EUR 3.4). We reiterate our Reduce recommendation.

Last year's earnings forecast lowered to bottom end of guidance range

Anora has guided for EBITDA of 65-70 MEUR in 2024. Following weak volumes in Q4 and especially in December in Norway and Finland, we have slightly lowered our forecasts and our adjusted EBITDA forecast is now at the lower end of the guidance range.

For Q4, this means adjusted EBITDA of 25.5 MEUR, slightly below the 27 MEUR in the comparison period. We expect a significant improvement in the Industrial segment (2 MEUR), which means that the beverages segments (both Wines and Spirits) will deteriorate significantly year-on-year. This is due to a decrease in volume and an increase in fixed costs.

Forecasts cut also for 2025-2026

As consumer demand and the alcohol market remain weak in early 2025, we have lowered our forecasts for this year and next. We expect Anora's revenue to be flat this year and earnings to improve slightly. Along with cut top-line forecasts, our earnings forecasts for 2025-2026 have also been lowered. We also slashed our dividend forecast for last year and now expect the dividend to fall from EUR 0.22 to EUR 0.15. Anora's earnings are sluggish and debt levels remain high, which we believe justifies the dividend cut. We also lowered our dividend forecast for 2025 but expect an increase from 2024 levels. The payout ratio for

the coming years is expected to be around 60%, in line with the company's target of 50-70%.

Anora has potential for better, but the performance has failed expectations for a long time

Although we believe that profitability, especially in the Wine segment, will improve in the coming years and that consumer demand will gradually recover, we do not see Anora achieving significantly higher margins. This is partly due to the sluggish growth outlook for the alcohol market (and the risk of even further market decline) and, in our view, the company's limited ability to significantly reduce its costs. At least in wines, the main competitor Viva Wine Group has been systematically capturing market share for years, while Anora has fared less well. The company is in the midst of a management transition as the current CEO has announced his retirement, but no new CEO has been announced.

Weak fundamentals and valuation fail to attract despite earnings improvement potential

Anora's P/E of 12x in 2024 is at the upper end of our acceptable range, but 9x in 2025 is already a neutral level. Even this year's multiple is not particularly attractive in our view, given weak growth potential and returns on capital that are close to or below the required return. We forecast a dividend yield of 5% for last year. We also note that the company has missed both its own guidance and our forecasts in recent years and its performance is sensitive to, among other things, volume developments and changes in raw material prices. The usefulness of EV ratios is weakened by lease liabilities and off-balance sheet sales of receivables.

Recommendation

Reduce

(was Reduce)

Target price:

3.00 EUR

(was EUR 3.40)

Share price:

2.80

Business risk





Valuation risk







| | 2023 | 2024e | 2025 e | 2026 e |
|------------------|-------|--------------|---------------|---------------|
| Revenue | 726.5 | 688.7 | 690.0 | 703.8 |
| growth-% | 3% | -5% | 0% | 2% |
| EBITDA (adj.) | 68.2 | 65.5 | 69.0 | 74.4 |
| EBITDA-% (adj.) | 9.4 % | 9.5 % | 10.0 % | 10.6 % |
| Net income | -39.9 | 14.0 | 21.1 | 29.0 |
| EPS (adj.) | 0.19 | 0.24 | 0.31 | 0.43 |
| | | | | |
| P/E (adj.) | 23.1 | 11.8 | 9.0 | 6.5 |
| P/B | 0.7 | 0.5 | 0.5 | 0.4 |
| Dividend yield-% | 5.0 % | 5.4 % | 7.1 % | 8.9 % |
| EV/EBIT (adj.) | 12.0 | 8.2 | 6.9 | 5.8 |
| EV/EBITDA | 6.2 | 5.0 | 4.3 | 3.8 |
| EV/S | 0.6 | 0.5 | 0.4 | 0.4 |

Source: Inderes

Guidance

(Unchanged)

In 2024, Anora's comparable EBITDA is expected to be between 65-70 MEUR (2023: MEUR 68)

Share price 12.0 10.0 8.0 6.0 4.0 2.0 1/22 1/23 1/24 Anora OMXHCAP

Revenue and EBIT-%



EPS and dividend



Source: Inderes

Value drivers

Source: Millistream Market Data AB

- Strong market position and extensive product portfolio
- Stable market and historically stable profitability
- Good potential for creating cash flow

Risk factors

- Globus Wine's performance remaining weak
- Price fluctuations of barley affect earnings
- Anora will continue to seek acquisitions, which involves risks related to the price and integration

| Valuation | 2024 e | 2025 e | 2026 e |
|----------------------------|---------------|---------------|---------------|
| Share price | 2.80 | 2.80 | 2.80 |
| Number of shares, millions | 67.6 | 67.6 | 67.6 |
| Market cap | 189 | 189 | 189 |
| EV | 315 | 297 | 280 |
| P/E (adj.) | 11.8 | 9.0 | 6.5 |
| P/E | 13.5 | 9.0 | 6.5 |
| P/B | 0.5 | 0.5 | 0.4 |
| P/S | 0.3 | 0.3 | 0.3 |
| EV/Sales | 0.5 | 0.4 | 0.4 |
| EV/EBITDA | 5.0 | 4.3 | 3.8 |
| EV/EBIT (adj.) | 8.2 | 6.9 | 5.8 |
| Payout ratio (%) | 72% | 64% | 58% |
| Dividend yield-% | 5.4 % | 7.1 % | 8.9 % |
| | | | |

Volume-driven estimate cuts

2024 forecast at the bottom of the guidance

Anora has guided for EBITDA of 65-70 MEUR in 2024. Following weak volumes in Q4 and especially in December in Norway and Finland, we have slightly lowered our forecasts and our adjusted EBITDA forecast is now at the lower end of the guidance range. For Sweden and Denmark, market figures are not yet available. Anora itself said in its Q3 report that it expects Q4 revenue decline to be lower than Q3 (-6%). Our updated forecast is -4%.

For earnings, this means adjusted EBITDA of 25.5 MEUR in Q4'24, slightly below the 27 MEUR in the comparison period. We expect a significant improvement in the Industrial segment (2 MEUR), which means that the beverages segments (both Wines and Spirits) will deteriorate significantly year-on-year. This was due to lower volumes and higher fixed costs as Anora had to invest in marketing, for example, which was significantly reduced last year.

2025-26 expectations lowered

As consumer demand and the alcohol market remain weak in early 2025 we have lowered our forecasts for this year and next. However, we expect a gradual improvement after this year's decline. We expect Anora's revenue to be flat this year and earnings to improve slightly. Along with cut top-line forecasts, our earnings forecasts for 2025-2026 have also been lowered.

We expect a dividend cut

We also slashed our dividend forecast for last year and now expect the dividend to fall from EUR 0.22 to EUR 0.15. Anora's earnings are sluggish and debt levels remain high, which we believe justifies the dividend cut. We also lowered our dividend forecast for 2025 but expect an increase from 2024 levels. The payout ratio for the coming years is expected to be around 60%, in line with the company's target of 50-70%.

| Estimate revisions MEUR / EUR | 2024e Old | 2024e New | Change % | 2025e Old | 2025e New | Change % | 2026e Old | 2026e New | Change % |
|-------------------------------|--------------|--------------|-------------|--------------|--------------|-------------|--------------|--------------|-------------|
| Revenue | 691 | 689 | 0% | 704 | 690 | -2% | 718 | 704 | -2% |
| EBITDA (adj.) | 66.5 | 65.4 | -2% | 71.6 | 69.0 | -4% | 76.8 | 74.4 | -3% |
| EBIT (exc. NRIs) | 39.6 | 38.5 | -3% | 45.3 | 42.8 | -6% | 51.2 | 48.8 | -5% |
| EBIT | 37.6 | 36.5 | -3% | 45.3 | 42.8 | -6% | 51.2 | 48.8 | -5% |
| PTP | 18.7 | 17.6 | -6% | 29.3 | 26.8 | -9% | 41.2 | 36.8 | -11% |
| EPS (excl. NRIs) | 0.25 | 0.24 | -5% | 0.34 | 0.31 | -9% | 0.48 | 0.43 | -11% |
| DPS | 0.22 | 0.15 | -32% | 0.22 | 0.20 | -9% | 0.25 | 0.25 | 0% |

Appreciation is neutralish

Valuation summary – Reduce

Anora's expected return over the next few years consists of both dividend yield and earnings growth. The valuation level for 2024 is still high by earnings multiples and neutral for 2025. The valuation picture looks moderate by other measures, but not attractive in our view, especially on a 12-month horizon considering the short-term risks.

DCF model value EUR 3.4

Due to the stable industry, steady growth and relatively easily predictable business, the DCF model is, in our opinion, a relevant valuation method for Anora. Our DCF model gives Anora a debt-free value of about 550 MEUR, which means that the value of the share capital is about 230 MEUR, or EUR 3.4 per share. Here we treat sold receivables as debt (about 170 MEUR at the end of 2023). In this report, we have slightly increased our required return (8.0% -> 8.3%), resulting in a slight decrease in the DCF.

Earnings-based valuation high 2024, neutral 2025

For the P/E ratio, we see acceptable multiples of 10-12x, with this year's multiple at the upper end of the range. The valuation will fall below the low end of the range in 2025, but we do not believe it offers material upside.

As regards the EV-based valuation, we note that Anora has a lease liability of little over 60 MEUR, which is not actual financial liability. On the other hand, it has off-balance-sheet sold receivables of some 170 MEUR (at the end of 2023), which can be considered as debt-like assets. We have not adjusted this either way when calculating multiples, but for this reason we do not believe EV-based multiples are the most appropriate for Anora.

Longer-term expected return of around 10% – if margin recovers as expected

We believe Anora has the possibility of substantially increasing its volumes within the existing production facilities. Thus, growth in the foreseeable future will not require significant factory investments and the company can use its free cash flow mainly for dividends and possible acquisitions.

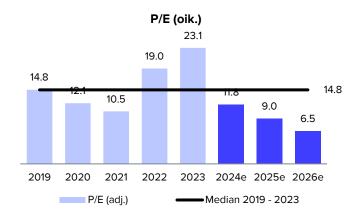
The impact of growth on earnings and return on capital naturally depends on what type of products the company can grow with. However, with our current estimates, growth is rather neutral from the point of view of return on capital and hence value creation. Therefore, the company's level of return on capital is mainly determined by its profitability level. In recent years (after the strong period caused by COVID), the company's profitability has been constantly disappointing and at a low level. In our view, the recent fluctuating margin development makes it difficult to define the company's sustainable margin level.

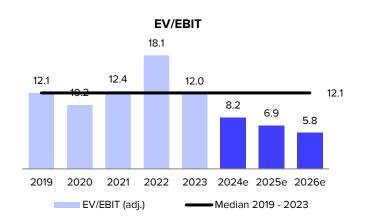
Although our return on capital projections are only around our required return levels even looking further into the future, Anora's expected return at current valuations is decent also in the longer term. If Anora were to pay out all of its 2025 free cash flow in dividends (around 20 MEUR), the dividend yield would be around 10%, which exceeds our required return of around 8%. However, we see a risk that profitability will remain at a lower level than we predict in the future, which would naturally depress the expected return. If the result is potentially lower than our expectations, the indebted balance sheet would also bring additional risk to the shareholder.

| Valuation | 2024e | 2025e | 2026 e |
|----------------------------|-------|-------|---------------|
| Share price | 2.80 | 2.80 | 2.80 |
| Number of shares, millions | 67.6 | 67.6 | 67.6 |
| Market cap | 189 | 189 | 189 |
| EV | 315 | 297 | 280 |
| P/E (adj.) | 11.8 | 9.0 | 6.5 |
| P/E | 13.5 | 9.0 | 6.5 |
| P/B | 0.5 | 0.5 | 0.4 |
| P/S | 0.3 | 0.3 | 0.3 |
| EV/Sales | 0.5 | 0.4 | 0.4 |
| EV/EBITDA | 5.0 | 4.3 | 3.8 |
| EV/EBIT (adj.) | 8.2 | 6.9 | 5.8 |
| Payout ratio (%) | 72% | 64% | 58% |
| Dividend yield-% | 5.4 % | 7.1 % | 8.9 % |

Valuation table

| Valuation | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 e | 2025e | 2026 e | 2027e |
|----------------------------|--------|---------|--------|--------|-------|---------------|--------|---------------|--------|
| Share price | 8.20 | 9.98 | 10.9 | 7.36 | 4.44 | 2.80 | 2.80 | 2.80 | 2.80 |
| Number of shares, millions | 36.1 | 36.1 | 46.6 | 67.6 | 67.6 | 67.6 | 67.6 | 67.6 | 67.6 |
| Market cap | 296 | 361 | 736 | 498 | 300 | 189 | 189 | 189 | 189 |
| EV | 325 | 357 | 864 | 778 | 419 | 315 | 297 | 280 | 264 |
| P/E (adj.) | 14.8 | 12.1 | 10.5 | 19.0 | 23.1 | 11.8 | 9.0 | 6.5 | 5.6 |
| P/E | 16.1 | 20.3 | 11.9 | 27.7 | neg. | 13.5 | 9.0 | 6.5 | 5.6 |
| P/B | 2.0 | 2.3 | 1.5 | 1.0 | 0.7 | 0.5 | 0.5 | 0.4 | 0.4 |
| P/S | 0.8 | 1.1 | 1.1 | 0.7 | 0.4 | 0.3 | 0.3 | 0.3 | 0.3 |
| EV/Sales | 0.9 | 1.0 | 1.3 | 1.1 | 0.6 | 0.5 | 0.4 | 0.4 | 0.4 |
| EV/EBITDA | 7.6 | 8.9 | 9.1 | 11.5 | 6.2 | 5.0 | 4.3 | 3.8 | 3.4 |
| EV/EBIT (adj.) | 12.1 | 10.2 | 12.4 | 18.1 | 12.0 | 8.2 | 6.9 | 5.8 | 5.1 |
| Payout ratio (%) | 82.6 % | 152.7 % | 71.2 % | 82.9 % | neg. | 72.3 % | 64.2 % | 58.4 % | 60.0 % |
| Dividend yield-% | 5.1 % | 7.5 % | 4.1 % | 3.0 % | 5.0 % | 5.4 % | 7.1 % | 8.9 % | 10.8 % |







Peer group valuation

| Peer group valuation Company | Market cap MEUR | EV MEUR | EV/ 2024e | EBIT 2025e | EV/El 2024e | BITDA 2025e | EV 2024e | 7/S 2025e | 2024e | /E 2025e | Dividend 2024e | d yield-% 2025e | P/B 2024e |
|------------------------------|--------------------|------------|--------------|---------------|----------------|----------------|-------------|--------------|-------|-------------|-------------------|--------------------|--------------|
| Brown-Forman | 15788 | 18485 | 16.1 | 15.3 | 14.9 | 14.2 | 4.6 | 4.5 | 19.1 | 18.3 | 2.6 | 2.7 | 4.2 |
| Davide Campari Milano | 6671 | 8882 | 13.7 | 12.4 | 11.1 | 10.2 | 2.8 | 2.6 | 17.2 | 15.0 | 1.3 | 1.4 | 1.6 |
| Diageo | 61628 | 82859 | 14.7 | 14.0 | 13.0 | 12.5 | 4.2 | 4.1 | 16.8 | 15.9 | 3.7 | 3.9 | 5.4 |
| Pernod-Ricard | 26223 | 38198 | 12.8 | 12.3 | 11.1 | 10.7 | 3.4 | 3.3 | 14.0 | 13.4 | 4.4 | 4.5 | 1.6 |
| Remy-Cointreau | 2744 | 3373 | 14.9 | 14.1 | 12.5 | 12.0 | 3.4 | 3.2 | 20.8 | 19.8 | 3.0 | 3.2 | 1.4 |
| Constellation Brands | 31982 | 43455 | 13.3 | 12.2 | 11.4 | 10.7 | 4.4 | 4.2 | 13.5 | 12.4 | 2.2 | 2.4 | 4.1 |
| Olvi | 603 | 567 | 6.6 | 6.2 | 5.0 | 4.7 | 0.8 | 0.8 | 9.0 | 8.4 | 4.6 | 4.8 | 1.6 |
| Royal Unibrew | 3224 | 3945 | 13.5 | 12.5 | 10.2 | 9.6 | 1.9 | 1.8 | 16.0 | 14.4 | 3.4 | 3.8 | 3.4 |
| Anora (Inderes) | 189 | 315 | 8.2 | 6.9 | 5.0 | 4.3 | 0.5 | 0.4 | 11.8 | 9.0 | 5.4 | 7.1 | 0.5 |
| Average | | | 13.2 | 12.4 | 11.2 | 10.6 | 3.2 | 3.1 | 15.8 | 14.7 | 3.2 | 3.4 | 2.9 |
| Median | | | 13.6 | 12.4 | 11.3 | 10.7 | 3.4 | 3.2 | 16.4 | 14.7 | 3.2 | 3.5 | 2.5 |
| Diff-% to median | | | -40% | -44% | -56% | -60% | -86% | -87% | -28% | -39% | 66% | 104% | -82% |

Source: Refinitiv / Inderes

Income statement

| Income statement | 2022 | Q1'23 | Q2'23 | Q3'23 | Q4'23 | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24e | 2024e | 2025e | 2026e | 2027 e |
|------------------------------------|---------|----------|---------|---------|---------|---------|----------|--------|---------|--------|--------|--------|--------|---------------|
| Revenue | 703 | 160 | 183 | 173 | 211 | 727 | 147 | 177 | 163 | 202 | 689 | 690 | 704 | 711 |
| Wine | 317 | 73.3 | 81.6 | 78.0 | 101 | 334 | 66.6 | 82.2 | 74.1 | 97.0 | 320 | 320 | 326 | 330 |
| Spirits | 234 | 48.9 | 58.4 | 57.2 | 72.5 | 237 | 47.0 | 58.5 | 52.6 | 69.0 | 227 | 226 | 231 | 235 |
| Industrial | 286 | 67.5 | 70.3 | 71.0 | 60.7 | 270 | 55.2 | 60.9 | 60.1 | 60.0 | 236 | 242 | 247 | 247 |
| Group and eliminations | -133.2 | -30.2 | -27.6 | -33.2 | -23.3 | -114.3 | -21.9 | -24.5 | -24.1 | -24.0 | -95 | -98 | -100 | -101 |
| EBITDA | 67.9 | 6.9 | 9.9 | 28.9 | 21.9 | 67.5 | 7.7 | 14.9 | 15.3 | 25.5 | 63.4 | 69.0 | 74.4 | 76.6 |
| Depreciation | -33.2 | -8.6 | -8.3 | -8.4 | -73.6 | -98.8 | -6.9 | -6.5 | -6.7 | -6.8 | -26.9 | -26.2 | -25.6 | -25.2 |
| EBIT (excl. NRI) | 42.9 | -0.7 | 4.9 | 11.8 | 18.9 | 34.8 | 1.9 | 8.7 | 9.2 | 18.7 | 38.5 | 42.8 | 48.8 | 51.4 |
| EBIT | 34.7 | -1.7 | 1.7 | 20.5 | -51.7 | -31.3 | 0.8 | 8.4 | 8.6 | 18.7 | 36.5 | 42.8 | 48.8 | 51.4 |
| Wine (EBITDA) | 23.5 | 1.2 | -1.3 | 2.3 | 10.2 | 12.4 | 2.6 | 4.4 | 1.5 | 8.0 | 16.5 | 20.0 | 22.8 | 23.1 |
| Spirits (EBITDA) | 37.8 | 5.8 | 7.6 | 11.8 | 15.1 | 40.3 | 6.8 | 8.9 | 9.2 | 14.0 | 38.9 | 39.0 | 41.5 | 43.5 |
| Industrial (EBITDA) | 17.7 | 2.5 | 5.9 | 6.0 | 3.1 | 17.5 | 0.8 | 3.4 | 5.4 | 5.0 | 14.6 | 16.0 | 16.0 | 16.0 |
| Group and eliminations | -2.8 | -1.6 | 0.8 | 0.2 | -1.3 | -1.9 | -1.4 | -1.4 | -0.3 | -1.5 | -4.6 | -6.0 | -6.0 | -6.0 |
| Share of profits in assoc. compan. | 0.6 | 1.1 | -0.3 | -0.3 | -0.3 | 0.2 | 0.7 | -0.3 | -0.1 | 0.2 | 0.5 | 1.0 | 1.0 | 1.0 |
| Net financial items | -11.9 | -5.3 | -6.0 | -5.8 | -5.6 | -22.8 | -4.5 | -5.6 | -4.8 | -4.5 | -19.4 | -17.0 | -13.0 | -9.3 |
| PTP | 23.4 | -5.9 | -4.7 | 14.4 | -57.6 | -53.8 | -3.0 | 2.5 | 3.7 | 14.4 | 17.6 | 26.8 | 36.8 | 43.1 |
| Taxes | -5.3 | 0.3 | 0.6 | -0.4 | 13.5 | 13.9 | 0.8 | -0.7 | -0.4 | -2.9 | -3.2 | -5.4 | -7.5 | -8.8 |
| Minority interest | -0.2 | 0.0 | -0.1 | 0.0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | -0.1 | -0.1 | -0.3 | -0.3 | -0.3 |
| Net earnings | 17.9 | -5.6 | -4.2 | 14.0 | -44.1 | -39.9 | -2.2 | 1.8 | 3.3 | 11.4 | 14.3 | 21.1 | 29.0 | 34.0 |
| EPS (adj.) | 0.39 | -0.07 | -0.01 | 0.08 | 0.20 | 0.19 | -0.02 | 0.03 | 0.06 | 0.17 | 0.24 | 0.31 | 0.43 | 0.50 |
| EPS (rep.) | 0.27 | -0.08 | -0.06 | 0.21 | -0.65 | -0.59 | -0.03 | 0.03 | 0.05 | 0.17 | 0.21 | 0.31 | 0.43 | 0.50 |
| | | | | | | | | | | | | | | |
| Key figures | 2022 | Q1'23 | Q2'23 | Q3'23 | Q4'23 | 2023 | Q1'24 | Q2'24 | Q3'24 | Q4'24e | 2024e | 2025e | 2026e | 2027e |
| Revenue growth-% | 5.7 % | 19.5 % | 10.3 % | -4.9 % | -4.7 % | 3.4 % | -7.9 % | -3.1 % | -6.0 % | -4.4 % | -5.2 % | 0.2 % | 2.0 % | 1.0 % |
| Adjusted EBIT growth-% | -38.5 % | -112.5 % | -56.8 % | -17.7 % | 53.8 % | -19.0 % | -392.3 % | 79.4 % | -21.7 % | -0.8 % | 10.6 % | 11.1 % | 14.0 % | 5.5 % |
| EBITDA-% | 9.7 % | 4.3 % | 5.4 % | 16.7 % | 10.4 % | 9.3 % | 5.2 % | 8.4 % | 9.4 % | 12.6 % | 9.2 % | 10.0 % | 10.6 % | 10.8 % |
| Adjusted EBIT-% | 6.1 % | -0.4 % | 2.7 % | 6.8 % | 8.9 % | 4.8 % | 1.3 % | 4.9 % | 5.7 % | 9.3 % | 5.6 % | 6.2 % | 6.9 % | 7.2 % |
| Net earnings-% | 2.6 % | -3.5 % | -2.3 % | 8.1 % | -20.9 % | -5.5 % | -1.5 % | 1.0 % | 2.0 % | 5.7 % | 2.1 % | 3.1 % | 4.1 % | 4.8 % |

Balance sheet

| Assets | 2022 | 2023 | 2024e | 2025e | 2026e |
|--------------------------|------|------|-------|-------|-------|
| Non-current assets | 772 | 654 | 649 | 649 | 650 |
| Goodwill | 311 | 304 | 304 | 304 | 304 |
| Intangible assets | 226 | 206 | 206 | 206 | 206 |
| Tangible assets | 214 | 131 | 122 | 122 | 123 |
| Associated companies | 20.7 | 12.3 | 12.3 | 12.3 | 12.3 |
| Other investments | 0.7 | 0.7 | 1.0 | 1.0 | 1.0 |
| Other non-current assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Deferred tax assets | 0.6 | 0.0 | 3.0 | 3.0 | 3.0 |
| Current assets | 529 | 482 | 387 | 406 | 377 |
| Inventories | 186 | 144 | 138 | 138 | 141 |
| Other current assets | 4.1 | 14.5 | 14.5 | 14.5 | 14.5 |
| Receivables | 248 | 110 | 103 | 104 | 106 |
| Cash and equivalents | 91.4 | 213 | 131 | 150 | 116 |
| Balance sheet total | 1301 | 1136 | 1036 | 1054 | 1026 |

| Liabilities & equity | 2022 | 2023 | 2024 e | 2025e | 2026e |
|-----------------------------|------|------|---------------|-------|-------|
| Equity | 482 | 409 | 408 | 419 | 435 |
| Share capital | 61.5 | 61.5 | 61.5 | 61.5 | 61.5 |
| Retained earnings | 111 | 55.4 | 54.6 | 65.5 | 80.9 |
| Hybrid bonds | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Revaluation reserve | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other equity | 309 | 291 | 291 | 291 | 291 |
| Minorities | 0.9 | 0.5 | 0.7 | 0.9 | 1.1 |
| Non-current liabilities | 409 | 375 | 289 | 289 | 239 |
| Deferred tax liabilities | 57.3 | 36.8 | 36.8 | 36.8 | 36.8 |
| Provisions | 2.7 | 2.4 | 2.4 | 2.4 | 2.4 |
| Interest bearing debt | 348 | 336 | 250 | 250 | 200 |
| Convertibles | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Other long term liabilities | 0.6 | 0.1 | 0.0 | 0.0 | 0.0 |
| Current liabilities | 411 | 352 | 339 | 346 | 352 |
| Interest bearing debt | 43.9 | 15.4 | 20.0 | 20.0 | 20.0 |
| Payables | 364 | 328 | 310 | 317 | 324 |
| Other current liabilities | 2.8 | 8.7 | 8.7 | 8.7 | 8.7 |
| Balance sheet total | 1301 | 1136 | 1036 | 1054 | 1026 |

DCF-calculation

| DCF model | 2023 | 2024e | 2025e | 2026 e | 2027e | 2028 e | 2029 e | 2030e | 2031e | 2032e | 2033 e | TERM |
|---|--------|--------|-------|---------------|-------|---------------|---------------|-------|-------|-------|---------------|-------|
| Revenue growth-% | 3.4 % | -5.2 % | 0.2 % | 2.0 % | 1.0 % | 1.0 % | 1.0 % | 1.0 % | 1.0 % | 1.0 % | 1.0 % | 1.0 % |
| EBIT-% | -4.3 % | 5.3 % | 6.2 % | 6.9 % | 7.2 % | 7.0 % | 7.0 % | 7.0 % | 7.0 % | 6.5 % | 6.5 % | 6.5 % |
| EBIT (operating profit) | -31.3 | 36.5 | 42.8 | 48.8 | 51.4 | 50.2 | 50.7 | 51.3 | 51.8 | 48.6 | 49.0 | |
| + Depreciation | 98.8 | 27.0 | 26.2 | 25.6 | 25.2 | 24.9 | 25.3 | 25.7 | 26.4 | 26.6 | 26.9 | |
| - Paid taxes | -6.0 | -6.3 | -5.4 | -7.5 | -8.8 | -8.6 | -8.7 | -8.8 | -8.9 | -8.2 | -7.3 | |
| - Tax, financial expenses | -7.1 | -4.7 | -4.6 | -3.8 | -3.0 | -3.0 | -3.0 | -3.0 | -3.0 | -3.0 | -3.0 | |
| + Tax, financial income | 1.3 | 1.0 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | 0.0 | |
| - Change in working capital | 139 | -4.9 | 7.0 | 1.5 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | |
| Operating cash flow | 195 | 48.6 | 67.0 | 65.7 | 66.6 | 65.4 | 66.2 | 67.0 | 68.1 | 65.8 | 66.4 | |
| + Change in other long-term liabilities | -0.8 | -0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| - Gross CAPEX | 10.1 | -18.7 | -26.3 | -26.5 | -26.8 | -27.1 | -27.3 | -28.9 | -24.7 | -30.0 | -30.3 | |
| Free operating cash flow | 204 | 29.8 | 40.8 | 39.1 | 39.8 | 38.3 | 38.9 | 38.2 | 43.3 | 35.8 | 36.2 | |
| +/- Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| FCFF | 204 | 29.8 | 40.8 | 39.1 | 39.8 | 38.3 | 38.9 | 38.2 | 43.3 | 35.8 | 36.2 | 530 |
| Discounted FCFF | | 29.8 | 37.9 | 33.7 | 31.8 | 28.4 | 26.7 | 24.3 | 25.5 | 19.6 | 18.3 | 268 |
| Sum of FCFF present value | | 544 | 514 | 477 | 443 | 411 | 383 | 356 | 332 | 306 | 287 | 268 |
| Enterprise value DCF | | 544 | | | | | | | | | | |
| - Interest bearing debt | | -524 | | | | | | | | | | |

213

-0.3

-14.9

231

3.4

WACC

-Minorities

+ Cash and cash equivalents

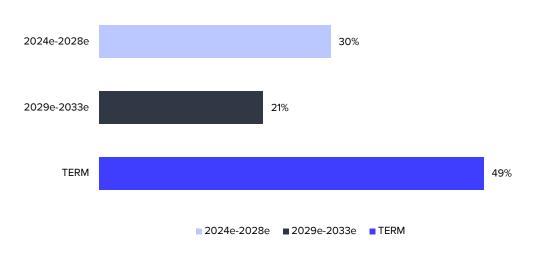
Equity value DCF per share

-Dividend/capital return

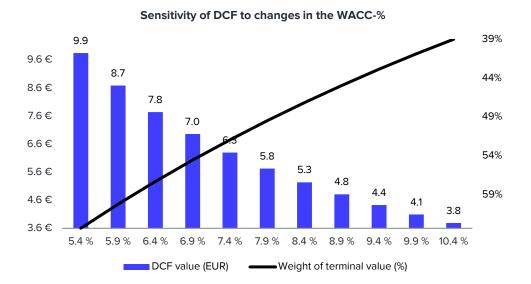
Equity value DCF

| Weighted average cost of capital (WACC) | 7.9 % |
|---|--------|
| Cost of equity | 8.3 % |
| Risk free interest rate | 2.5 % |
| Liquidity premium | 1.00% |
| Market risk premium | 4.75% |
| Equity Beta | 1.00 |
| Cost of debt | 6.0 % |
| Target debt ratio (D/(D+E) | 10.0 % |
| Tax-% (WACC) | 22.0 % |

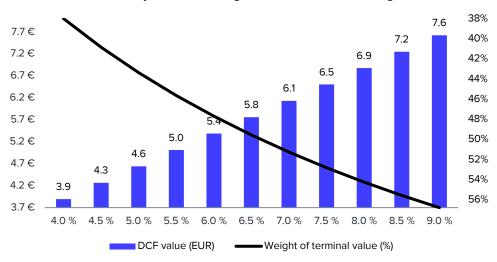
Cash flow distribution



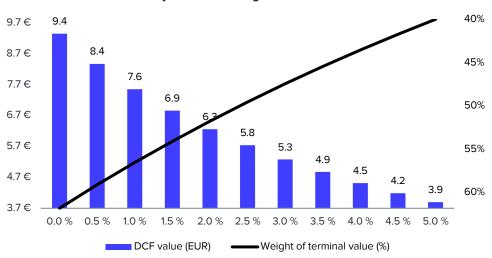
DCF sensitivity calculations and key assumptions in graphs



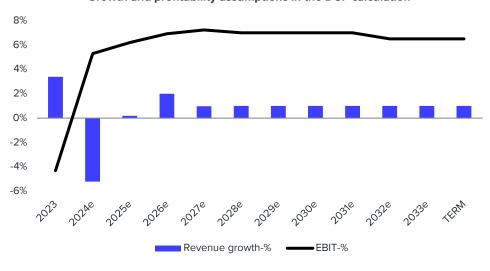




Sensitivity of DCF to changes in the risk-free rate



Growth and profitability assumptions in the DCF calculation



Summary

| Income statement | 2021 | 2022 | 2023 | 2024e | 2025e |
|---------------------------|--------|--------|--------|--------|--------|
| Revenue | 665.0 | 702.7 | 726.5 | 688.7 | 690.0 |
| EBITDA | 95.2 | 67.9 | 67.5 | 63.5 | 69.0 |
| EBIT | 64.0 | 34.7 | -31.3 | 36.5 | 42.8 |
| PTP | 54.5 | 23.4 | -53.8 | 17.5 | 26.8 |
| Net Income | 42.7 | 17.9 | -39.9 | 14.0 | 21.1 |
| Extraordinary items | -5.8 | -8.2 | -66.1 | -2.0 | 0.0 |
| | | | | | 2005 |
| Balance sheet | 2021 | 2022 | 2023 | 2024e | 2025e |
| Balance sheet total | 1233.3 | 1301.3 | 1135.7 | 1035.9 | 1054.5 |
| Equity capital | 507.9 | 481.6 | 408.7 | 408.1 | 419.2 |
| Goodwill | 277.8 | 310.5 | 304.3 | 304.3 | 304.3 |
| Net debt | 126.1 | 300.9 | 138.2 | 138.6 | 120.5 |
| Cash flow | 2021 | 2022 | 2023 | 2024e | 2025e |
| EBITDA | 95.2 | 67.9 | 67.5 | 63.5 | 69.0 |
| Change in working capital | -10.8 | -75.4 | 138.9 | -4.9 | 7.0 |
| Operating cash flow | 102.9 | -4.1 | 194.5 | 48.6 | 67.0 |
| CAPEX | -530.9 | -111.7 | 10.1 | -18.7 | -26.3 |
| Free cash flow | -424.4 | -117.2 | 203.8 | 29.8 | 40.8 |
| | | | | | |
| | | | | | |

| Per share data | 2021 | 2022 | 2023 | 2024e | 2025 e |
|--------------------------|--------|--------|--------|---------------|---------------|
| EPS (reported) | 0.92 | 0.27 | -0.59 | 0.21 | 0.31 |
| EPS (adj.) | 1.04 | 0.39 | 0.19 | 0.24 | 0.31 |
| OCF / share | 2.21 | -0.06 | 2.88 | 0.72 | 0.99 |
| FCF / share | -9.11 | -1.73 | 3.02 | 0.44 | 0.60 |
| Book value / share | 10.88 | 7.11 | 6.04 | 6.03 | 6.19 |
| Dividend / share | 0.45 | 0.22 | 0.22 | 0.15 | 0.20 |
| Growth and profitability | 2021 | 2022 | 2023 | 2024 e | 2025 e |
| Revenue growth-% | 94% | 6% | 3% | -5% | 0% |
| EBITDA growth-% | 136% | -29% | -1% | -6% | 9% |
| EBIT (adj.) growth-% | 99% | -38% | -19% | 11% | 11% |
| EPS (adj.) growth-% | 26% | -63% | -50% | 24% | 31% |
| EBITDA-% | 14.3 % | 9.7 % | 9.3 % | 9.2 % | 10.0 % |
| EBIT (adj.)-% | 10.5 % | 6.1 % | 4.8 % | 5.6 % | 6.2 % |
| EBIT-% | 9.6 % | 4.9 % | -4.3 % | 5.3 % | 6.2 % |
| ROE-% | 12.9 % | 3.6 % | -9.0 % | 3.4 % | 5.1 % |
| ROI-% | 12.1 % | 4.9 % | -3.2 % | 5.8 % | 7.1 % |
| Equity ratio | 41.2 % | 37.0 % | 36.0 % | 39.4 % | 39.8 % |
| Gearing | 24.8 % | 62.5 % | 33.8 % | 34.0 % | 28.7 % |
| | | | | | |

| Valuation multiples | 2021 | 2022 | 2023 | 2024 e | 2025 e |
|---------------------|-------|-------|-------|---------------|---------------|
| EV/S | 1.3 | 1.1 | 0.6 | 0.5 | 0.4 |
| EV/EBITDA | 9.1 | 11.5 | 6.2 | 5.0 | 4.3 |
| EV/EBIT (adj.) | 12.4 | 18.1 | 12.0 | 8.2 | 6.9 |
| P/E (adj.) | 10.5 | 19.0 | 23.1 | 11.8 | 9.0 |
| P/B | 1.5 | 1.0 | 0.7 | 0.5 | 0.5 |
| Dividend-% | 4.1 % | 3.0 % | 5.0 % | 5.4 % | 7.1 % |

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Reduce

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| Buy | The 12-month risk-adjusted expected shareholder return of |
|-----|---|
| | the share is very attractive |

Accumulate The 12-month risk-adjusted expected shareholder return of the share is attractive

The 12-month risk-adjusted expected shareholder return of

the share is weak

Sell The 12-month risk-adjusted expected shareholder return of

the share is very weak

The assessment of the 12-month risk-adjusted expected total shareholder return based on the above-mentioned definitions is company-specific and subjective. Consequently, similar 12-month expected total shareholder returns between different shares may result in different recommendations, and the recommendations and 12-month expected total shareholder returns between different shares should not be compared with each other. The counterpart of the expected total shareholder return is Inderes' view of the risk taken by the investor, which varies considerably between companies and scenarios. Thus, a high expected total shareholder return does not necessarily lead to positive performance when the risks are exceptionally high and, correspondingly, a low expected total shareholder return does not necessarily lead to a negative recommendation if Inderes considers the risks to be moderate.

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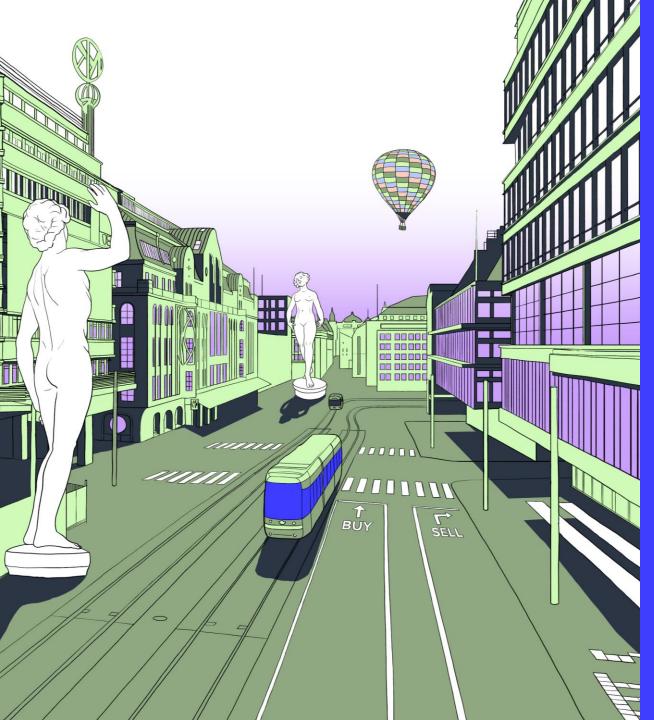
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Recommendation history (>12 mo)

| Date | Recommendation | Target | Share price |
|------------|----------------|--------|-------------|
| 9/27/2022 | Reduce | 7.50 € | 7.05€ |
| 11/24/2022 | Reduce | 7.50 € | 7.40 € |
| 3/1/2023 | Reduce | 6.80€ | 6.45€ |
| 3/29/2023 | Accumulate | 6.20 € | 5.19 € |
| 5/12/2023 | Accumulate | 6.20 € | 5.26 € |
| 7/26/2023 | Accumulate | 5.50€ | 4.80€ |
| 8/16/2023 | Accumulate | 4.70 € | 4.30 € |
| 8/28/2023 | Accumulate | 5.00€ | 4.46€ |
| 9/7/2023 | Buy | 5.50€ | 4.74 € |
| 11/10/2023 | Buy | 5.50€ | 4.44€ |
| 1/12/2024 | Buy | 5.50€ | 4.44€ |
| 2/15/2024 | Buy | 5.50€ | 4.42€ |
| 4/8/2024 | Accumulate | 5.50€ | 5.39€ |
| 5/8/2024 | Accumulate | 5.30€ | 4.72 € |
| 8/14/2024 | Accumulate | 5.00€ | 4.43€ |
| 8/21/2024 | Accumulate | 5.00€ | 4.32€ |
| 10/15/2024 | Reduce | 3.80€ | 3.77€ |
| 11/8/2024 | Reduce | 3.40 € | 3.22 € |
| 1/15/2025 | Reduce | 3.00€ | 2.80 € |
| | | | |



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